



EXHIBITS

REQUEST FOR PROPOSALS MDOT MAA-RFP-22-001

May 31, 2022

**FOR THE NON-EXCLUSIVE RIGHT TO REDEVELOP,
RENOVATE, LEASE & MANAGE THE RETAIL, RESTAURANT &
COMMERCIAL SERVICES**

AT

**BALTIMORE/WASHINGTON INTERNATIONAL
THURGOOD MARSHALL AIRPORT**

The Maryland Aviation Administration is a modal unit of
the Maryland Department of Transportation.

**MARYLAND DEPARTMENT OF TRANSPORTATION
MARYLAND AVIATION ADMINISTRATION**

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List of Exhibits

| | |
|-------------|---|
| Exhibit "A" | Sample Contract |
| Exhibit "B" | Lessee's Assigned Office Space |
| Exhibit "C" | Leased Premises – Concession Area, Concession Storage |
| Exhibit "D" | Direct Recognition Agreement |
| Exhibit "E" | Concession Maintenance Responsibility Matrix |
| Exhibit "F" | Administration Concession Design Criteria |